

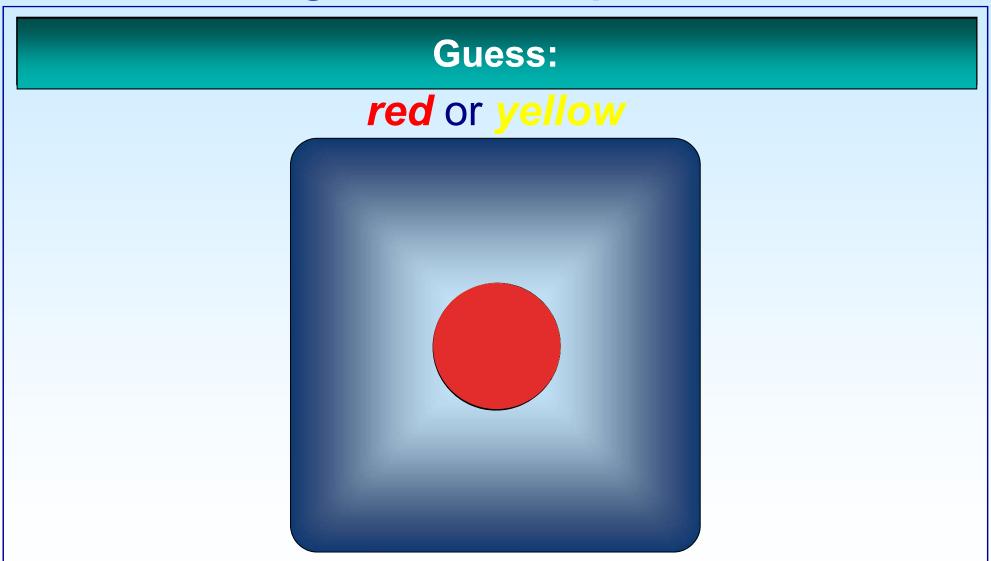
# Are there any Incentives? The "latest" findings from brain research

The Brain – Principles Evolution – Archai Memory - Priming Reward System

Basel, 28.4.2017

Life & Brain
- NeuroCognition University of Bonn

# Strategies of an Adaptive Brain



# **Strategy or Adaptation**

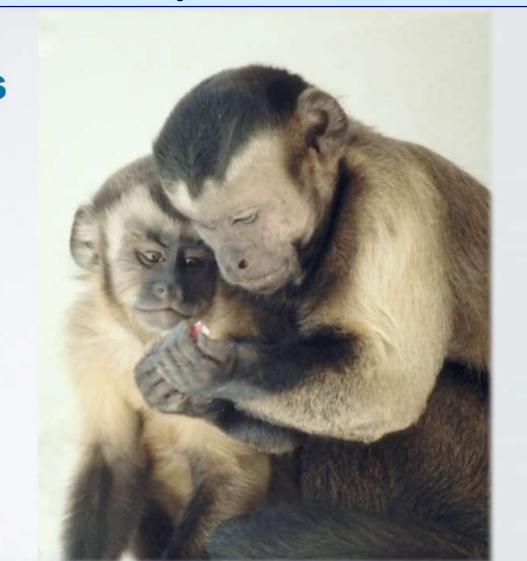


adaptation (accountant)

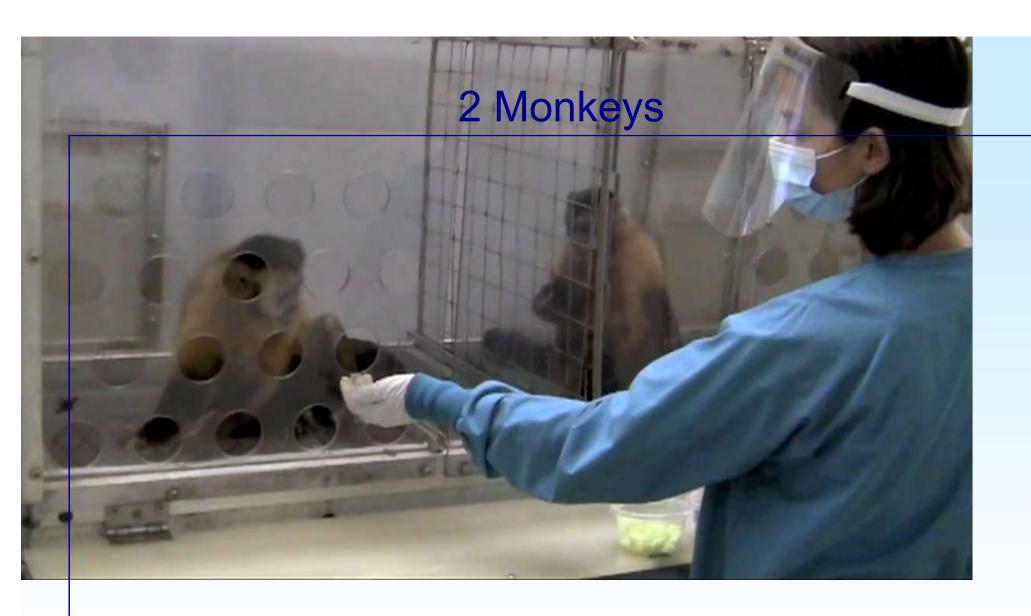
strategy (visionary)

# 2 Monkeys

Capuchins reject unequal pay



w/ Dr. Sarah Brosnan



## **Fascination Brain**

## Weight

• at birth: 400 g

at 2 years of age: 1000 g

adulthood: 1500 g

### **Number of neurons:**

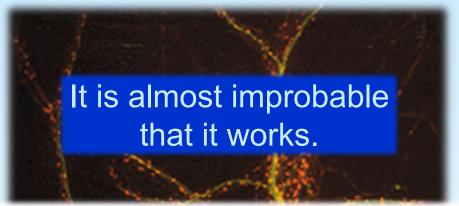
100 billion

Contact points of each neuron: up to 15,000

**Total number of synapses:** 

up to 100 trillion =

100,000,000,000,000



For this,50% of the genetic information (DNA) is required.



w6 ?? Is this correct?

wörmann; 20.04.2017

## The Evolution of the Human Brain

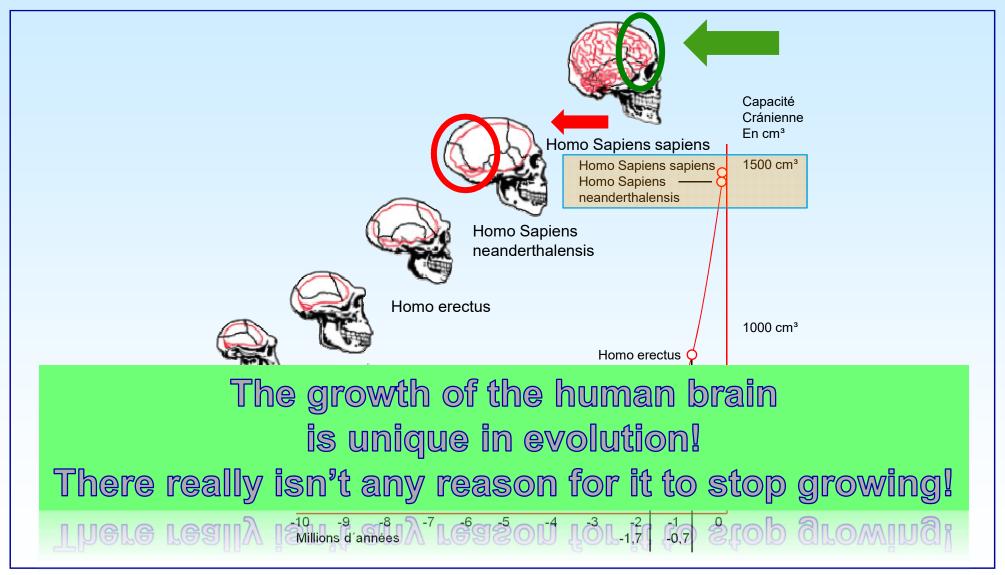
- Brain Development and Demands-w5



w5 not sure what this means in this context

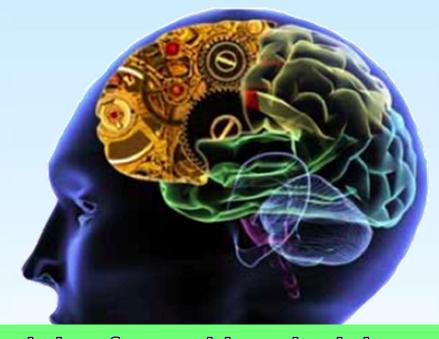
wörmann; 19.04.2017

### The Evolution of the Human Brain-Brain Size



### The Evolution of the Human Brain-Brain Size

forethought strategy, empathy, individualization etc.



.... but there are very archaic principles for making decisions

- Reactions become more complex.
- The level of suggestibility appears lower.

# The Evolution of the Human Brain

- Brain Development and Performance-

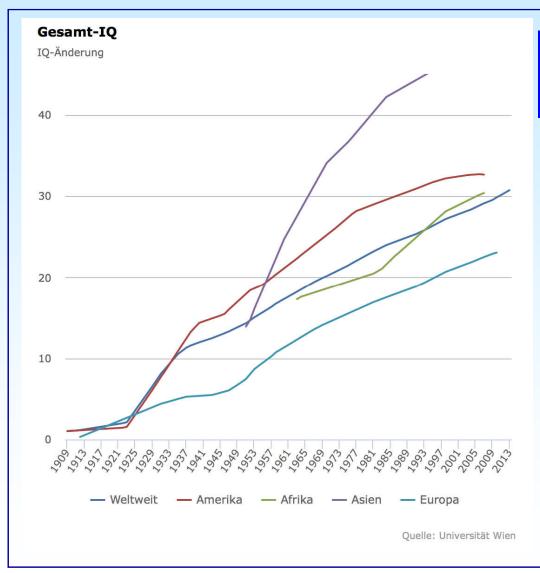
Brain development to thought to be most important.

"Brain size matte are agher IQ

Changes in climate are agher IQ

Cave: degeneration with reduced usage

# **Brain Development**



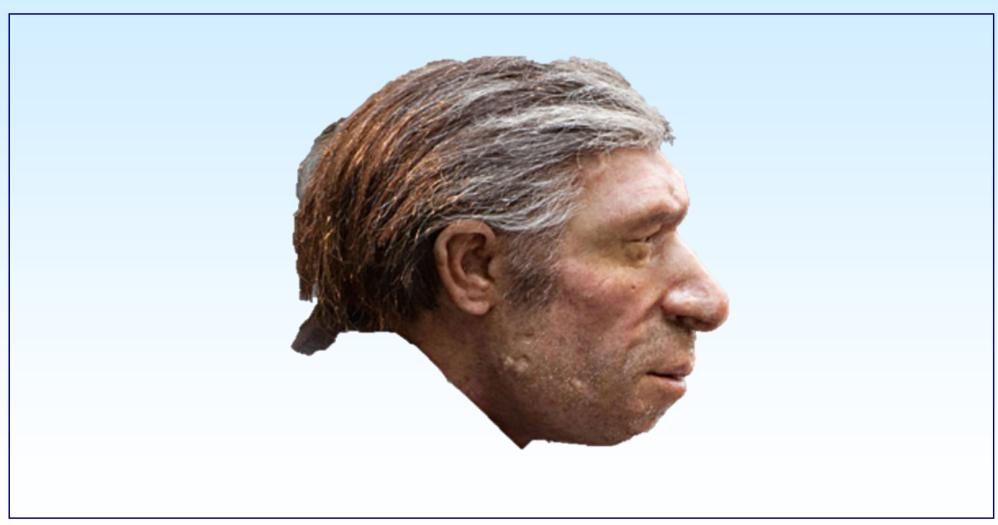
# Flynn-Effect – increase in IQ over time



ca. 0.3 IQ/year

Peitschnik and Voracek, 2015

# Neuroeconomics - Archaic -



# Dice Experiment, Honesty und Testosterone

### **Imagine:**

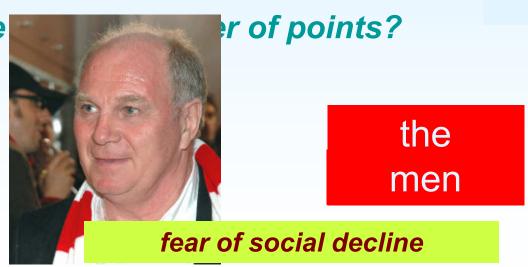
A group of men and women cast dice.

The result of the dice is visible to the individual, but not to the others.

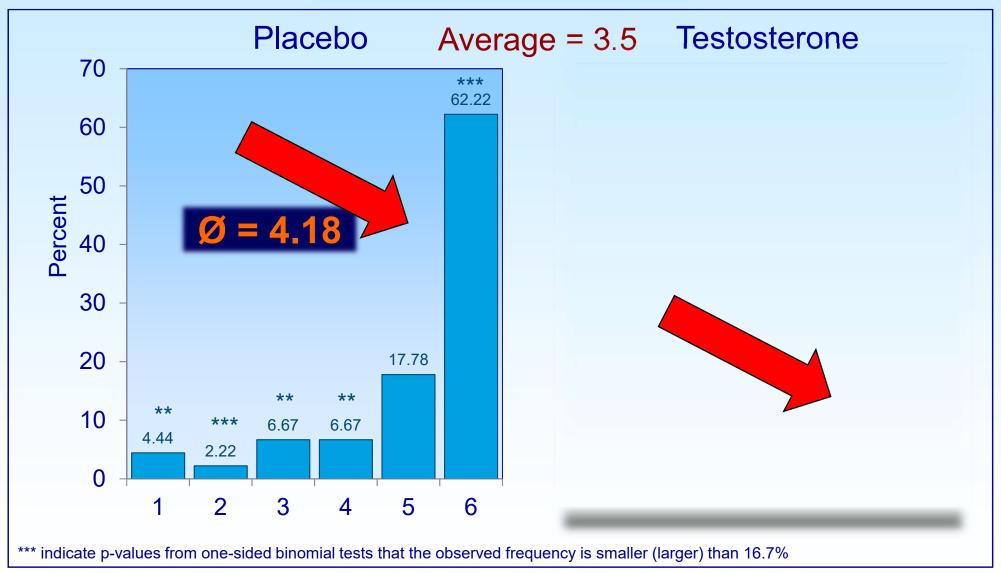
Each person records his/her result in a list (women and men are separated).

Which group had the

the women



## **Testosterone Effect**



# **Honesty and Social Position**



This is called A Few Good Men, in English. wörmann; 20.04.2017 w7

## **Men and Women**



Reproductive advantage for men:

"Alpha Male"+++

Reproductive advantage for women:

"Alpha Female"?
Certainty in providing
offspring +/-?

Chevaux de la grotte Chauvet (31 000 BP)

Lieu de la découverte : Grotte Chauvet, Ardèche,

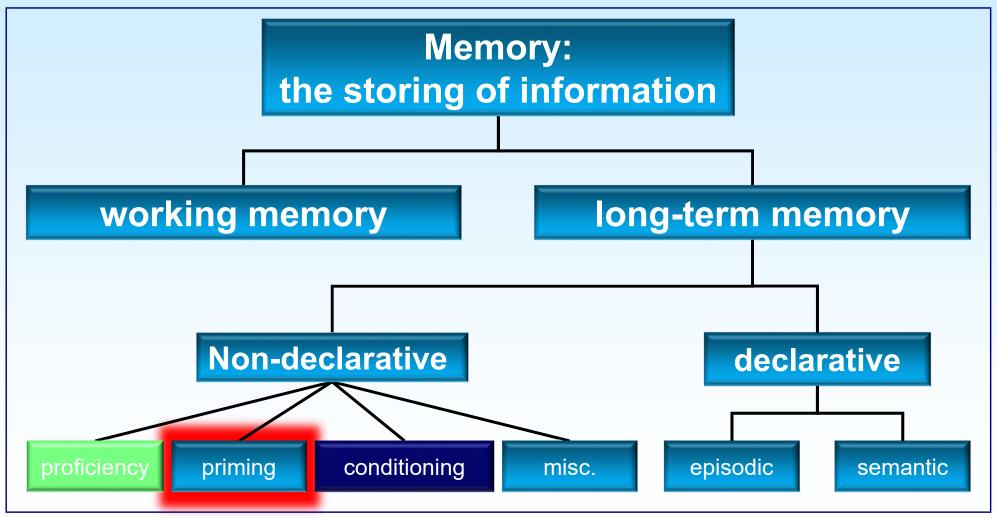
France

Date: 31 000 BP (Aurignacien)

Any other woman+ - ++

# From Experience to Memory

- Memory Formation in Humans -



www. neuroeconomics-bonn.org

# The Subliminal Techniques - Priming -

A pre-fixed, unconsciously perceived stimulus leads to "implicit memory formation" and can decidedly influence a subsequent action.

A completely underestimated effect in interpersonal interactions.

interpersonal interactions.

#### Folie 18

w1 ??

wörmann; 19.04.2017

# **The Subliminal Techniques**

- Priming the "Study"

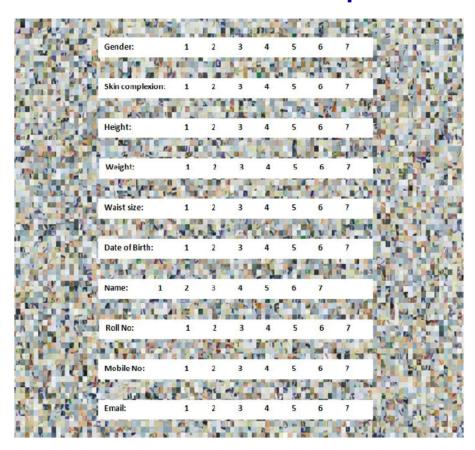


# **Priming and Money Money and Self-disclosure**

### **Questionnaire with prime "money"**



### **Questionnaire without prime**



## When are bankers honest – and when not?

## Cohn, Fehr & Maréchal (2014) Nature

- Thesis: The banking system encourages dishonesty.
  - exclusively bankers
  - exclusively in their professional roles
  - Not in their private or leisure behaviours
- N = 128 bankers (from Zurich)
- randomised: priming questions at the beginning of the interview
  - Term bank: 7 questions relating to a work situation (active role)
  - Term control: 7 question not related to work

## When are bankers honest – and when not?

## Cohn, Fehr & Maréchal (2014) Nature

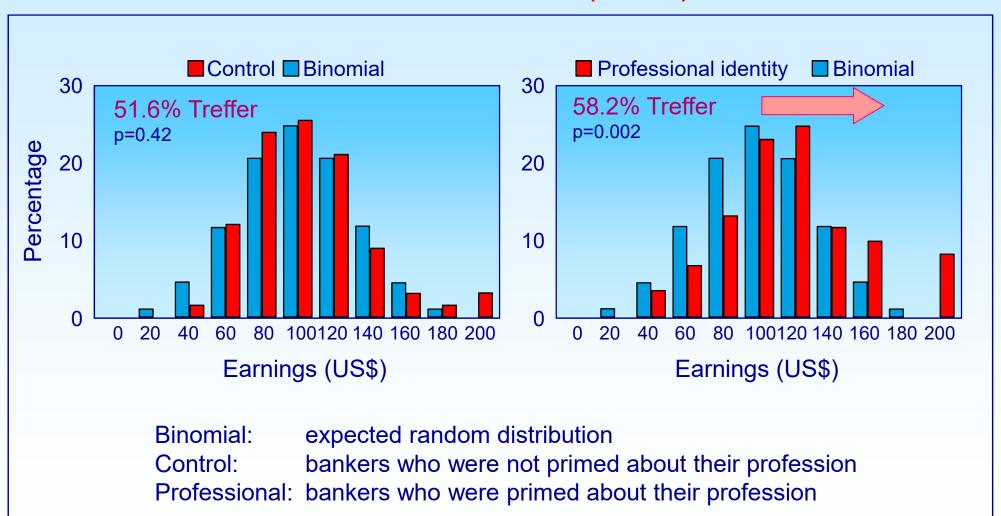
- "Coin toss"- task
  - Toss the coin 10x and for each toss, note either "heads" or "tails".
  - For "heads", the participant receives 20\$.
     For "tails", the participant receives nothing.
  - The money will only be paid out only if the participant has reached (at least) the average number of "heads" (rules for bonus payout!)
  - The participants were not monitored!
- Each individual could lie and hide behind the coincwience.
- But: the group results betray the fraud!

w3

wörmann; 19.04.2017

## When are bankers honest – and when not?

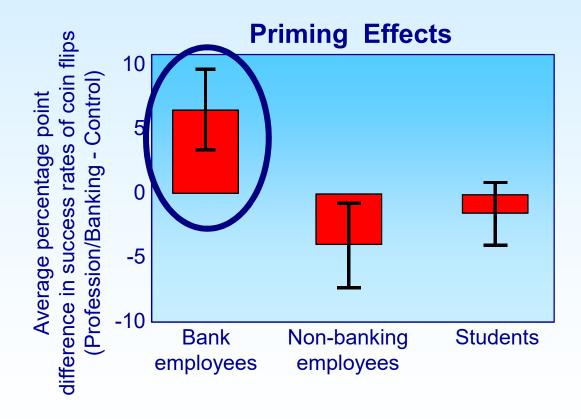
Cohn, Fehr & Maréchal (2014) Nature



## When are bankers honest – and when not?

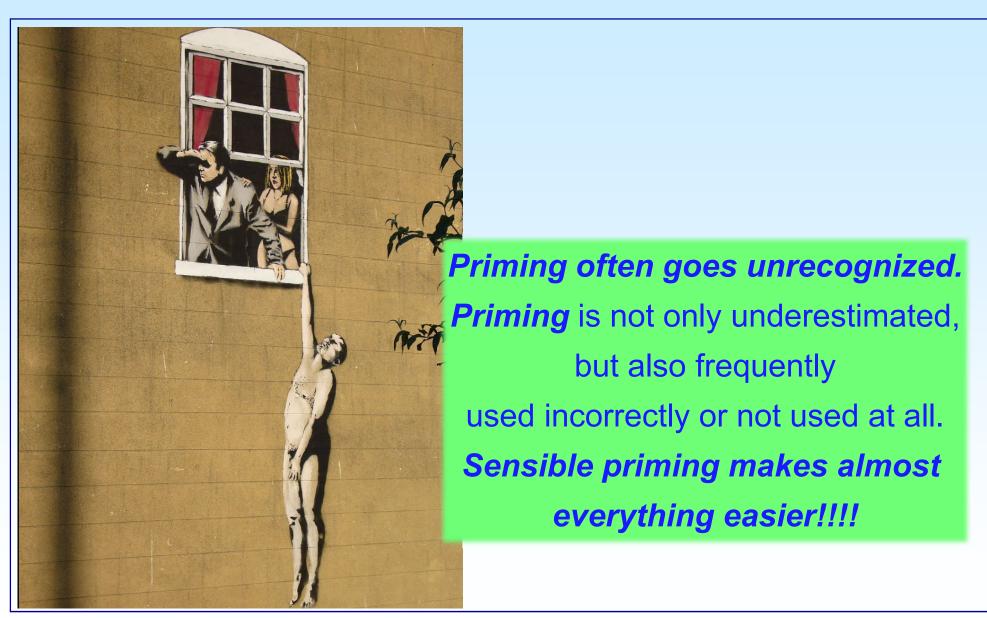
## Cohn, Fehr & Maréchal (2014) Nature

The effect does **not** occur with other branches nor with students who were also primed with regard to money (additional experiments).



# When are bankers honest – and when not? Cohn, Fehr & Maréchal (2014) *Nature*

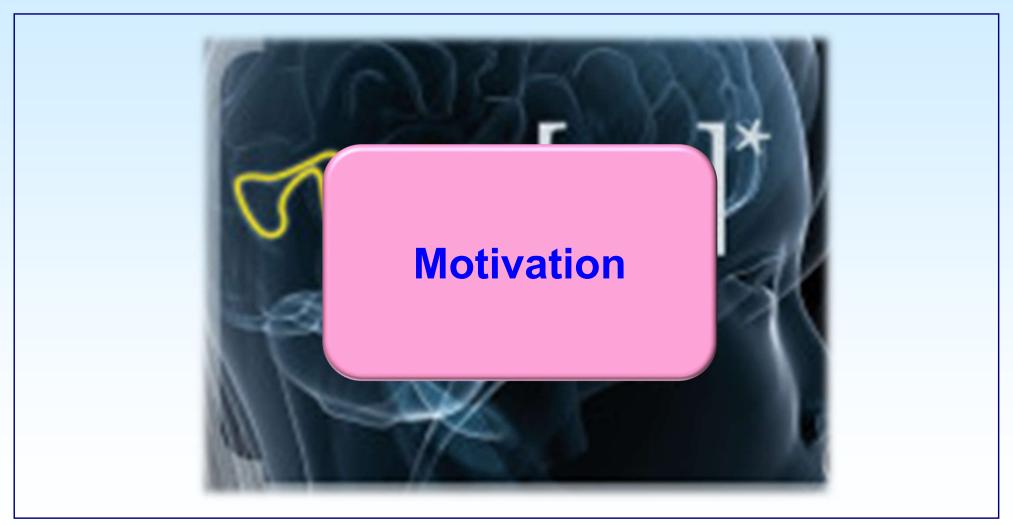
"Our results thus suggest that the prevailing business culture of the banking industry weakens and undermines the honesty norm ...."



www. neuroeconomics-bonn.org

Bansky, British graffiti artist

# Neuromarketing - Relevant Brain Functions-



www. neuroeconomics-bonn.org

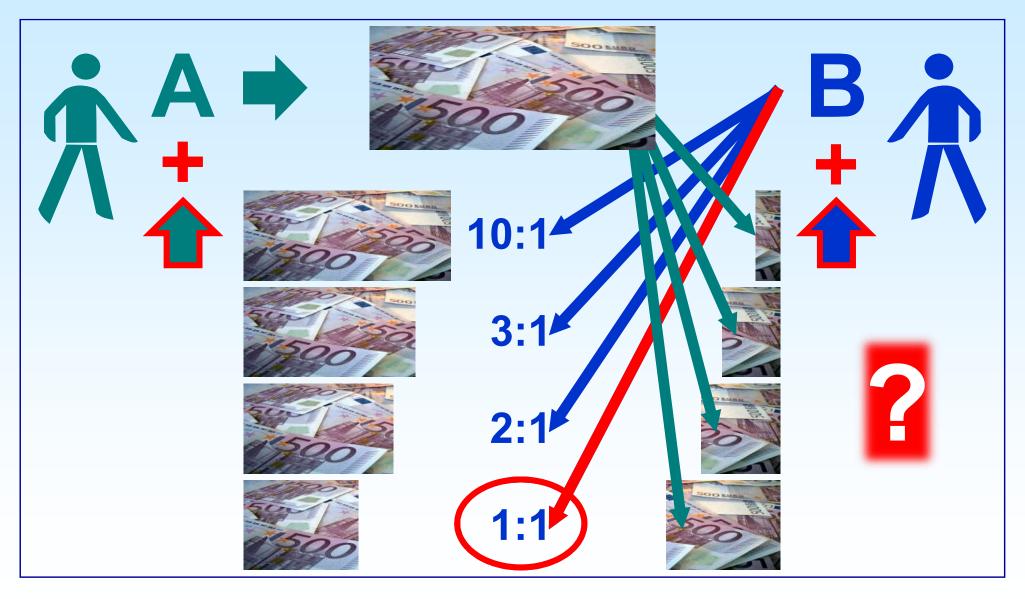
# The Reward System of the Brain

- Electric Stimulation of the Nc. Accumbens -



All mamilian species
- including humanspossess a reward system which plays a pivotal role

## The Ultimatum Game or the "homo non-oeconomicus"

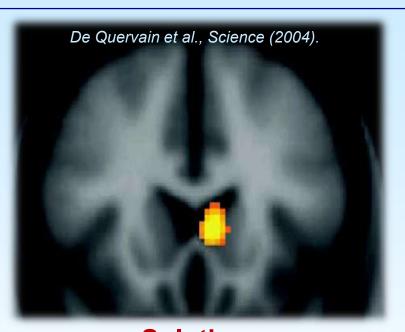


## The Ultimatum Game in the Brain



The person appearing to have the most advantages punishes the others even though, in doing so, he foregoes every opportunity for making a profit.

Altruistic Punishment
Why do people reprimand others for social "transgressions", even though it is costly for them?



Solution:
The punishment activates the reward system.

An evolutionary advantage

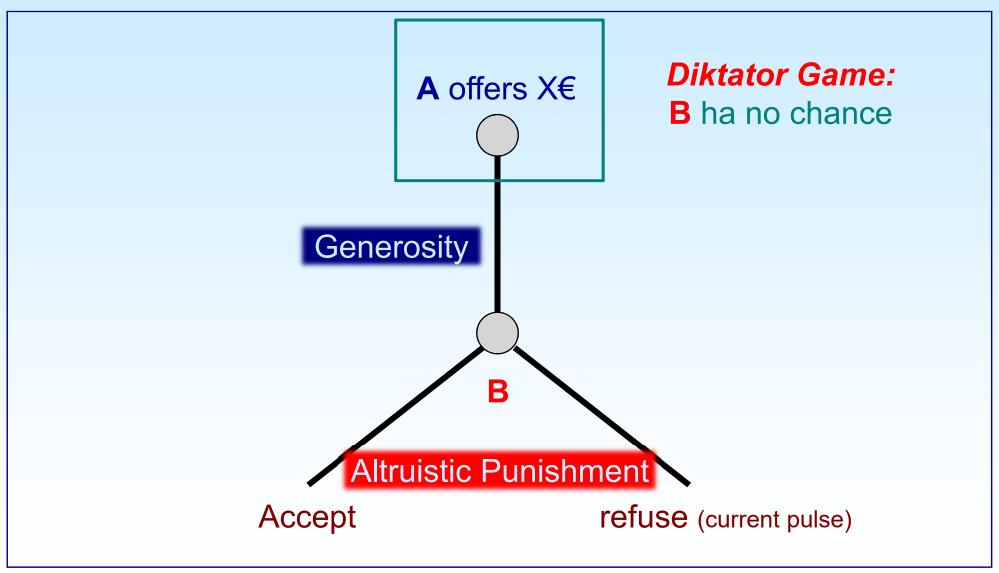
auvantage

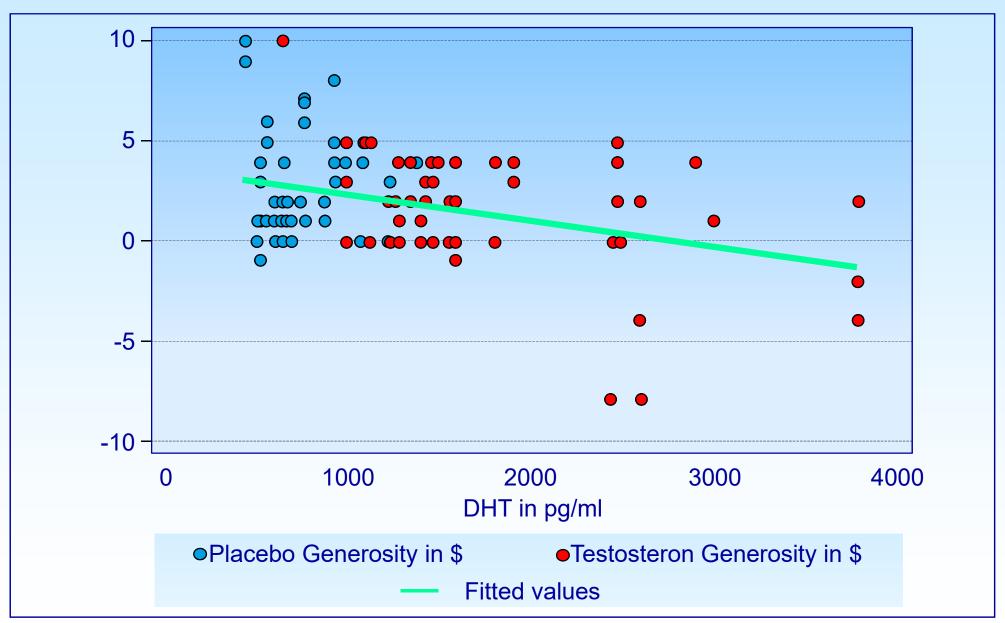
# The Reward System

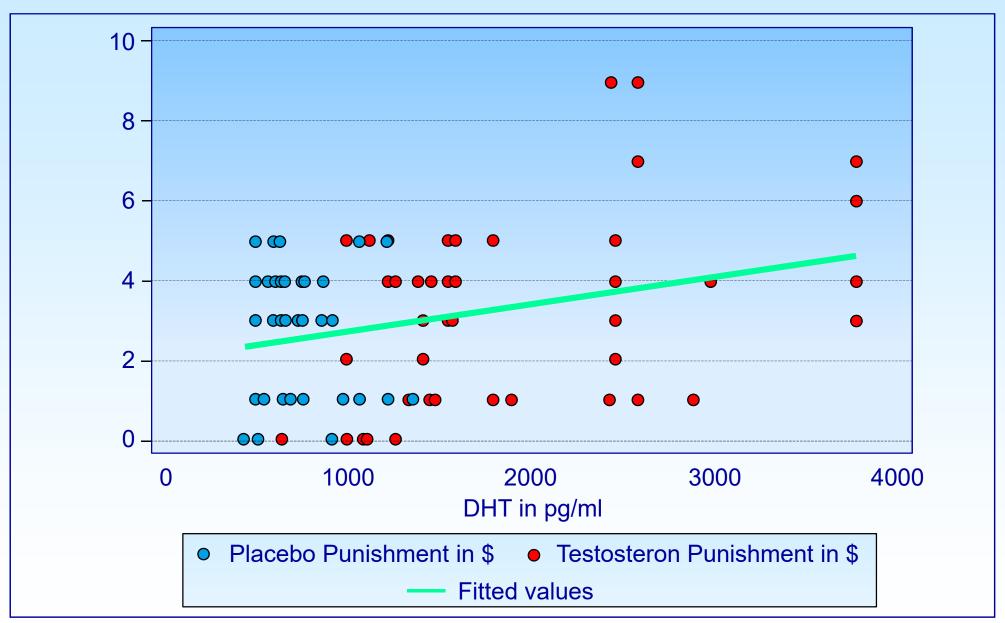
### - Altruistic Punishment-

- > The system requires fairness, not equality.
- Income differences must be fair.
- Privileges must be appropriate.
- Behaviour must be on a level playing field.
- Costs must correspond to performance.

#### **Ultimatum Game and Testosteron**

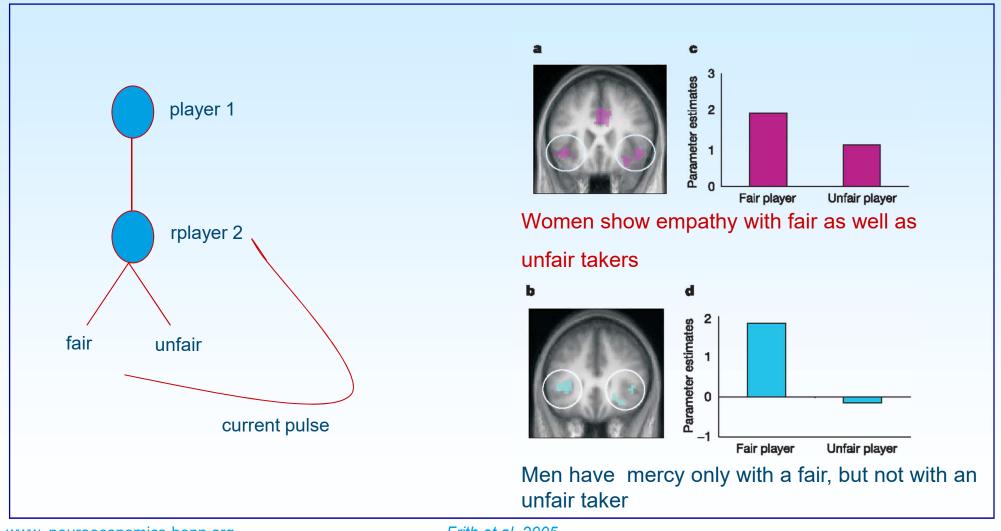






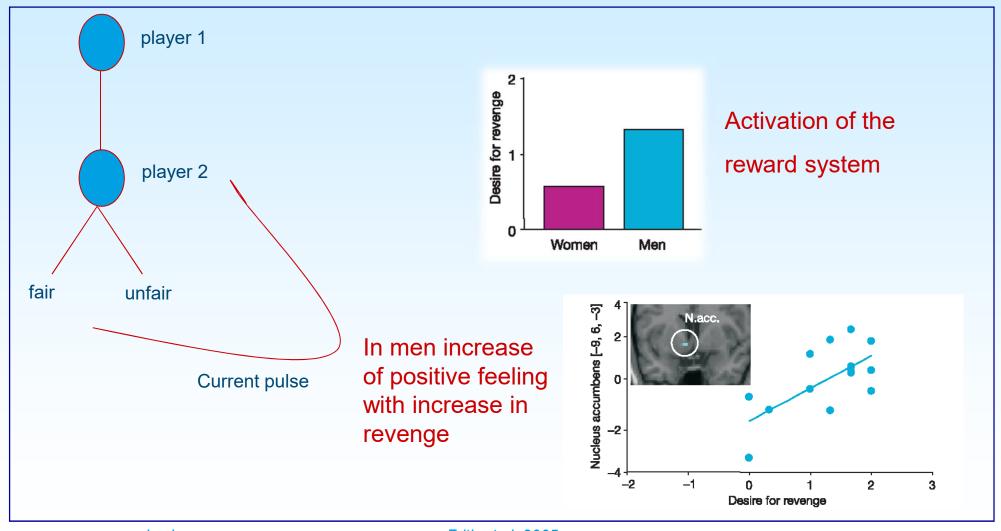
#### **Brain Function**

#### Event-Feature-Emotion-Complex (EFEC)



#### Neuroökonomie

### Event-Feature-Emotion-Complex (EFEC)



#### **Men and Women**

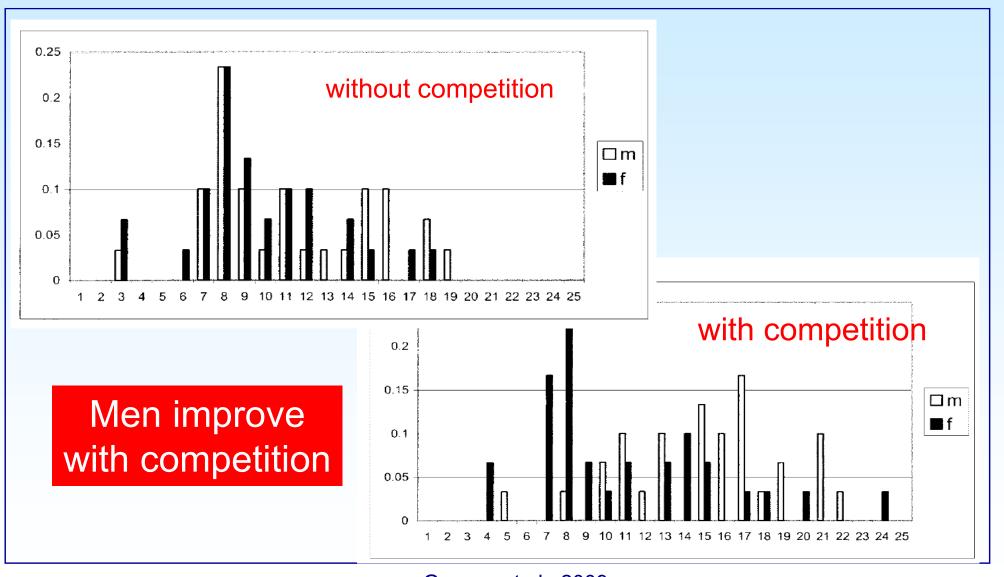
## "Gender Wage Gap"Differences in Competitive Behavior –

#### PERFORMANCE IN COMPETITIVE ENVIRONMENTS: GENDER DIFFERENCES\*

Uri Gneezy
Muriel Niederle
Aldo Rustichini

The Quarterly Journal of Economics, August 2003

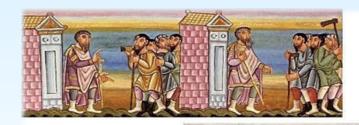
#### **Men and Women**



Gneezy et al., 2009

## Pay Equity - Question-

What role does social comparison play in the perception of payment for equal work?

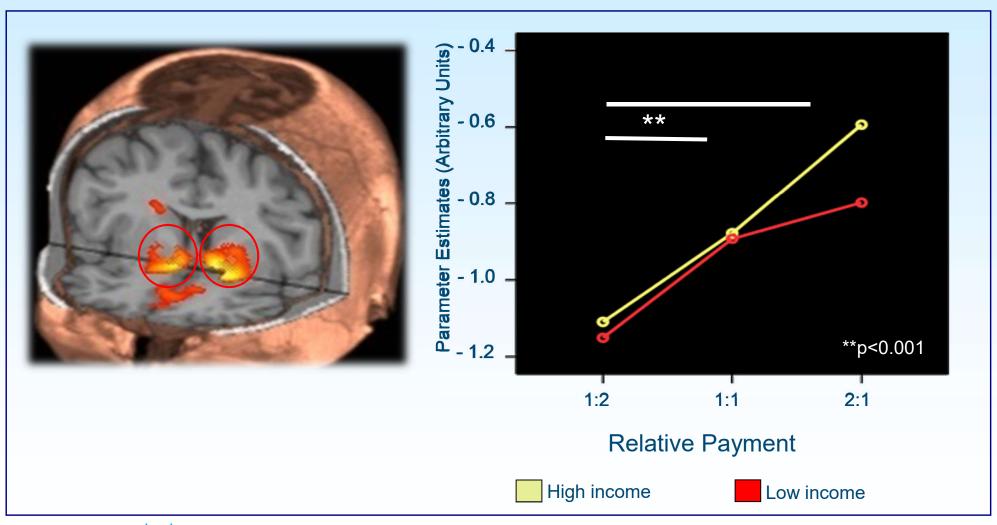


Is the absolute or relative payment decisive for motivating employees (compared to "colleagues")?



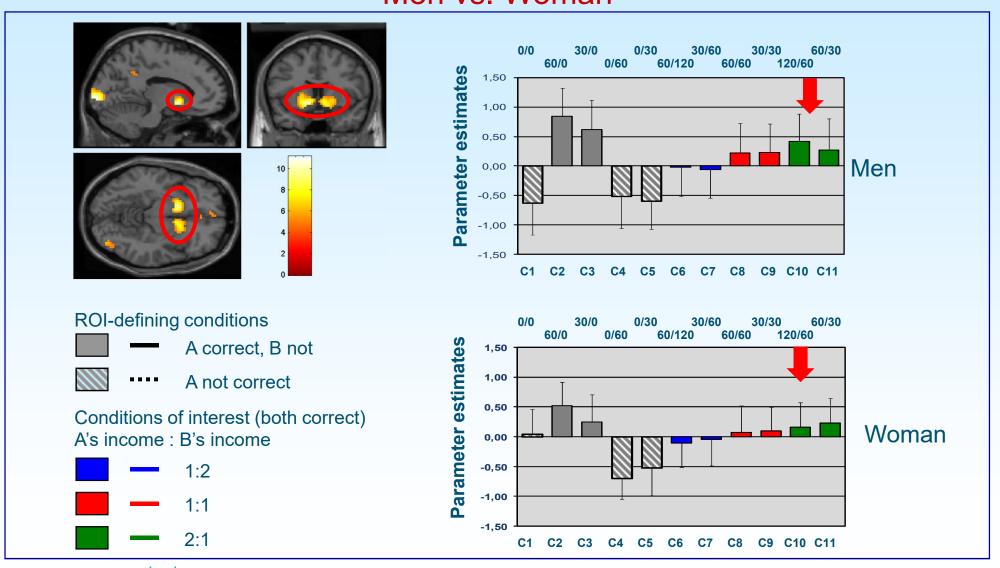
## **Pay Equity**

#### - Activation of Reward Areas-



## **Wage Differentials**

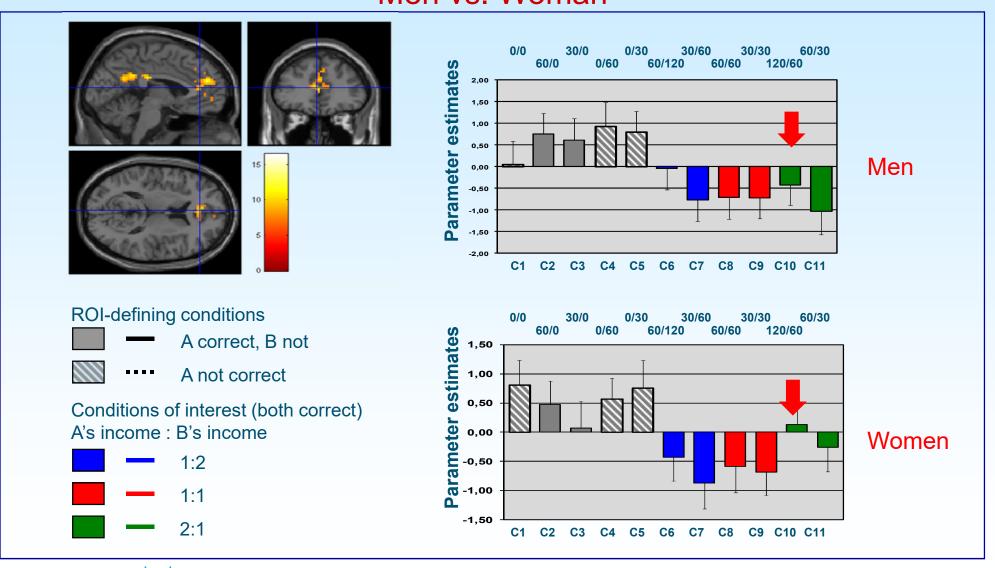
- Men vs. Woman -



www. neuroeconomics-bonn.org

## **Wage Differentials**

- Men vs. Woman -



# Reward System - Money-



Money activates our reward system significantly.

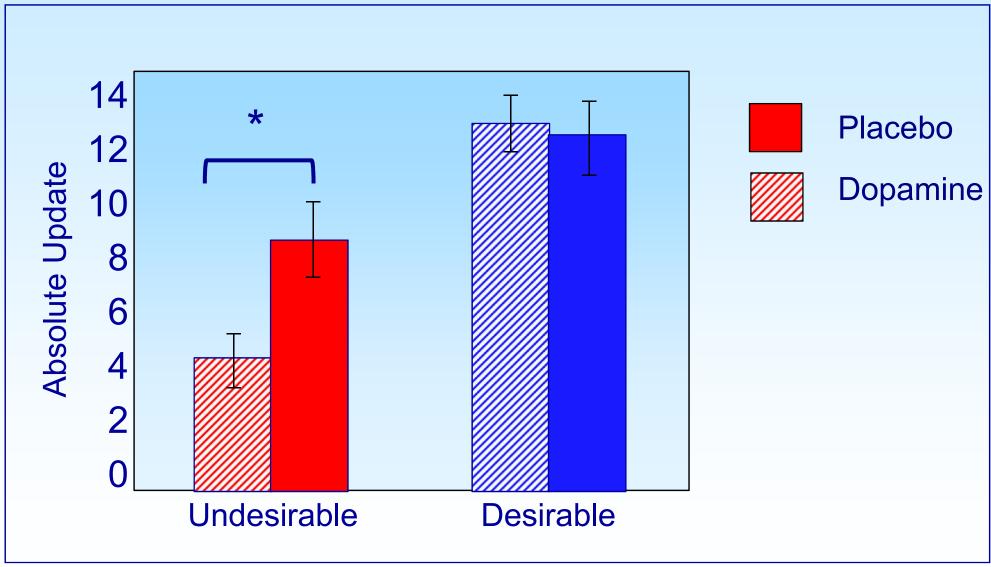
# The Decision Process - Supply and Positioning-



## The Decision Process - Supply and Positioning-

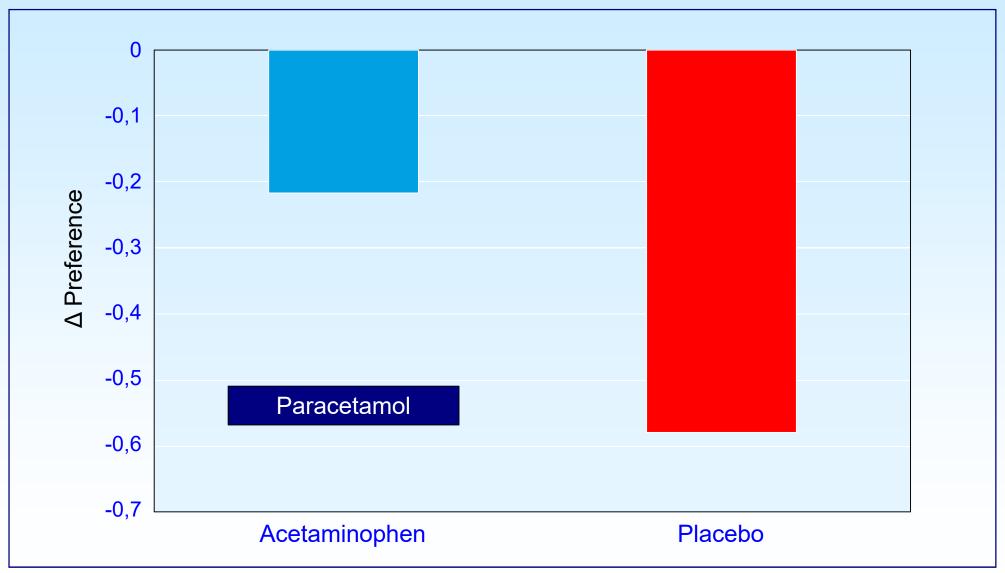


## **Risk Assessment and Dopamine**



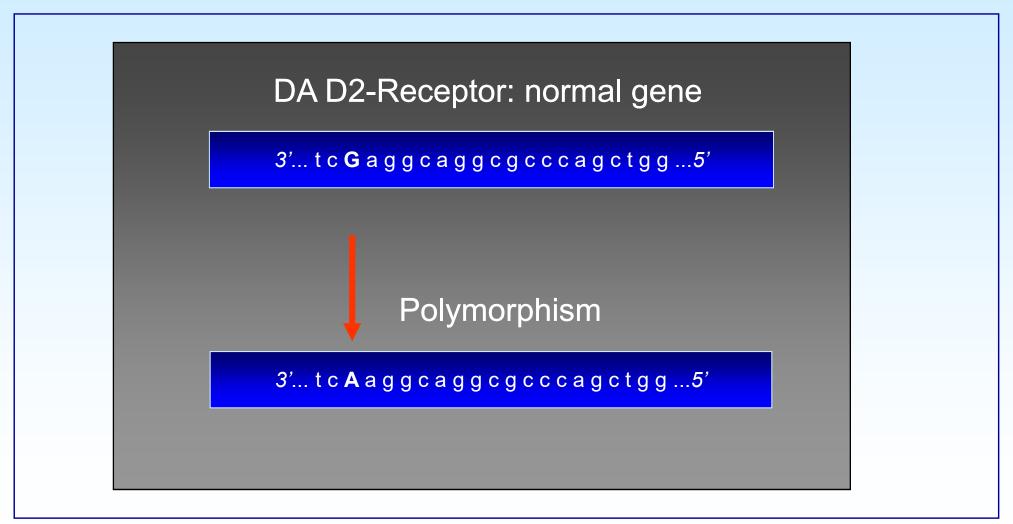
Sharot et al.; Curr Biol (2012)

### Changes in unchosen task preference by condition



#### **Risk and Reward**

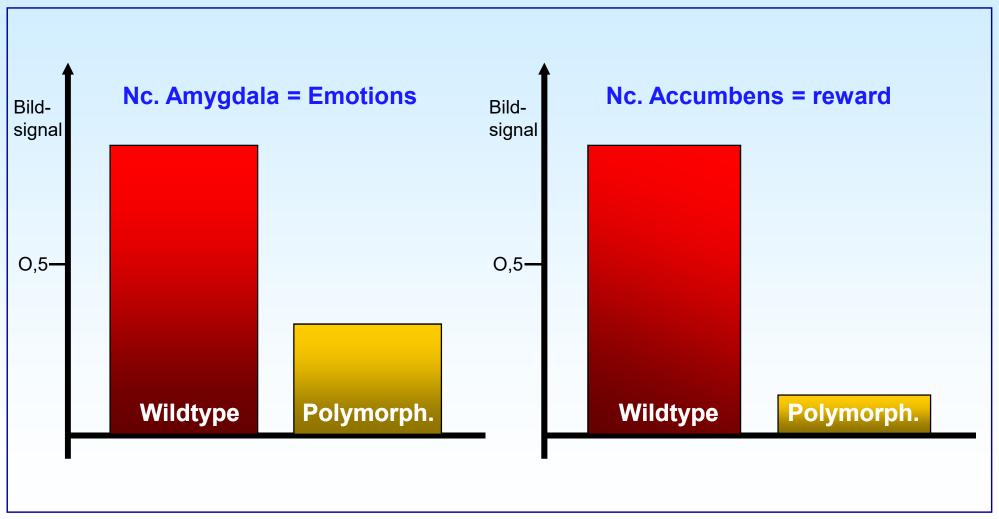
- Gene Effects -



www. neuroeconomics-bonn.org

#### **Risk and Reward**

- Gene Effects -



www. neuroeconomics-bonn.org

## **Reward System**

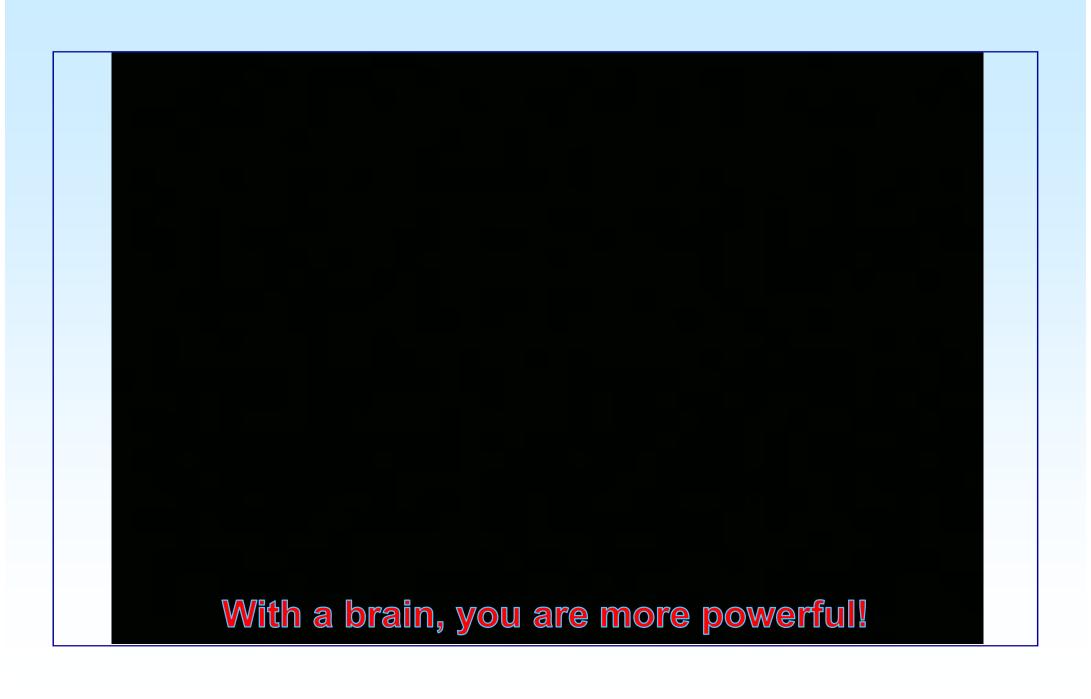
- The "Incentive Super Response (ISR)" -
- All creatures react on reward.
- But Incentive and the intended effect have to match
- Humans react adaptive on incentives
- Thus, undesirable developments have to be expected
- Example:

The detection of mistakes is rewarded in relation to the severity

People wait until the mistake becomes severe

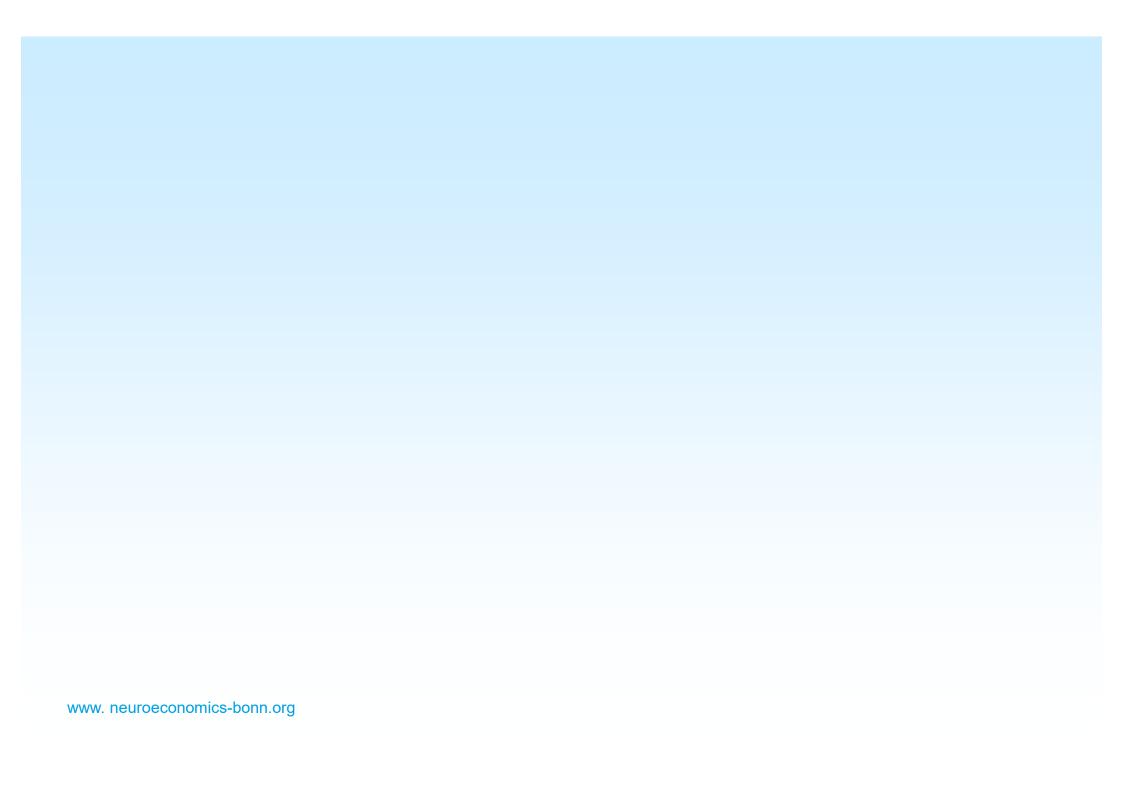
## Overview: Rewards

- ✓ Priming is the big unknown.
- ✓ The reward system is central.
- ✓ One must be able to use both correctly.
- ✓ The ultimatum game applies everywhere.
- ✓ Testosterone is often better than it's reputation.
- ✓ Women are different, but this could change.



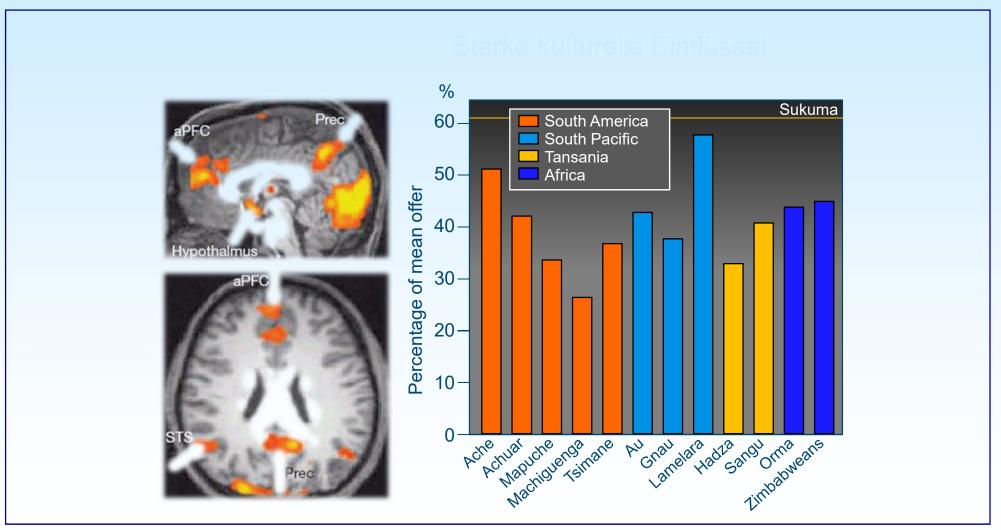


Thank you for your attention.



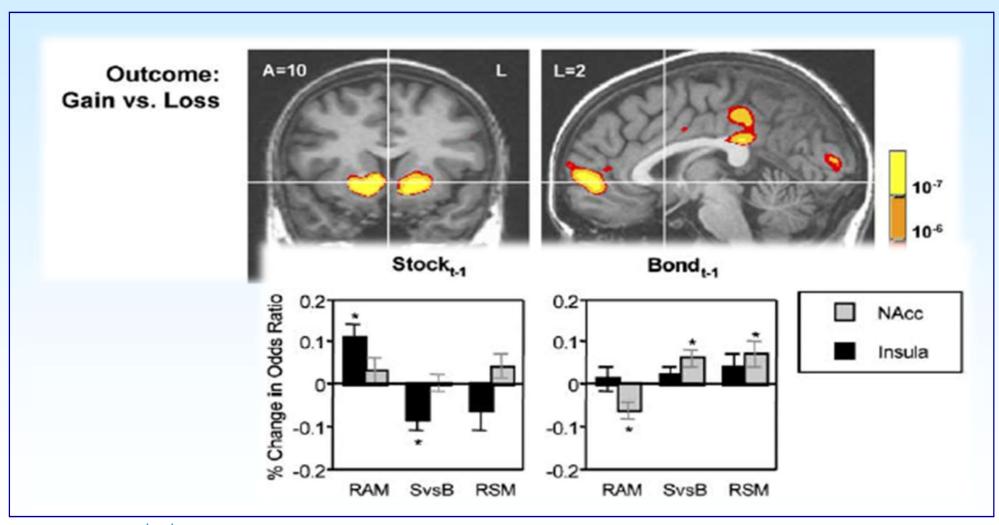
## **Neuro Economy**

#### - The Ulimatum Game -



#### **Brain Functions**

- Financial Investment -



## **Activation of the Reward System**



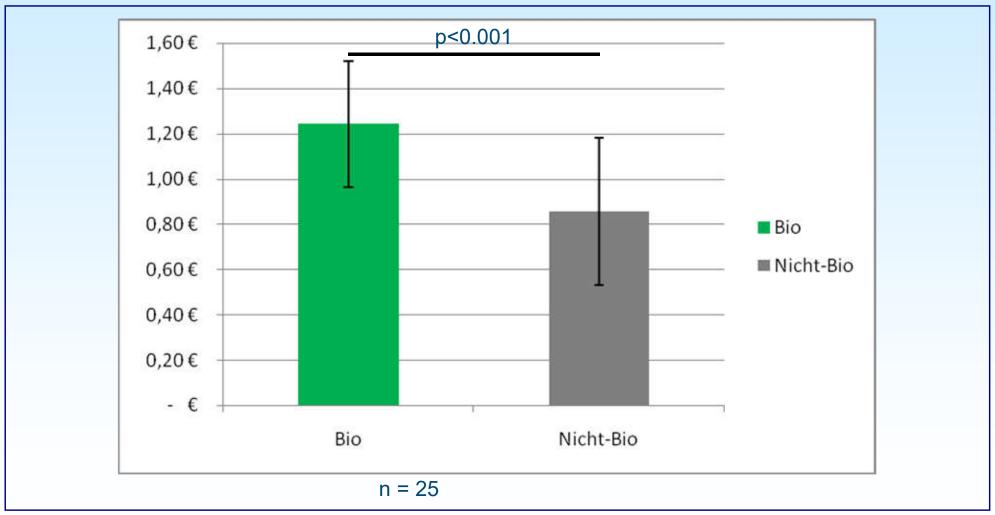
## "ECO Products"

- What is Influence of the identification mark -

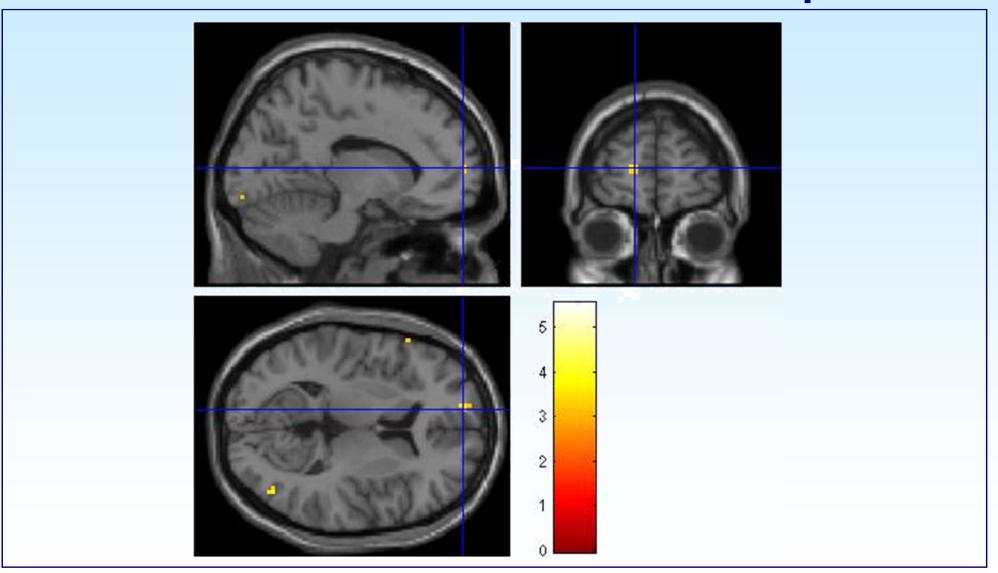


www.epileptologie-bonn.de

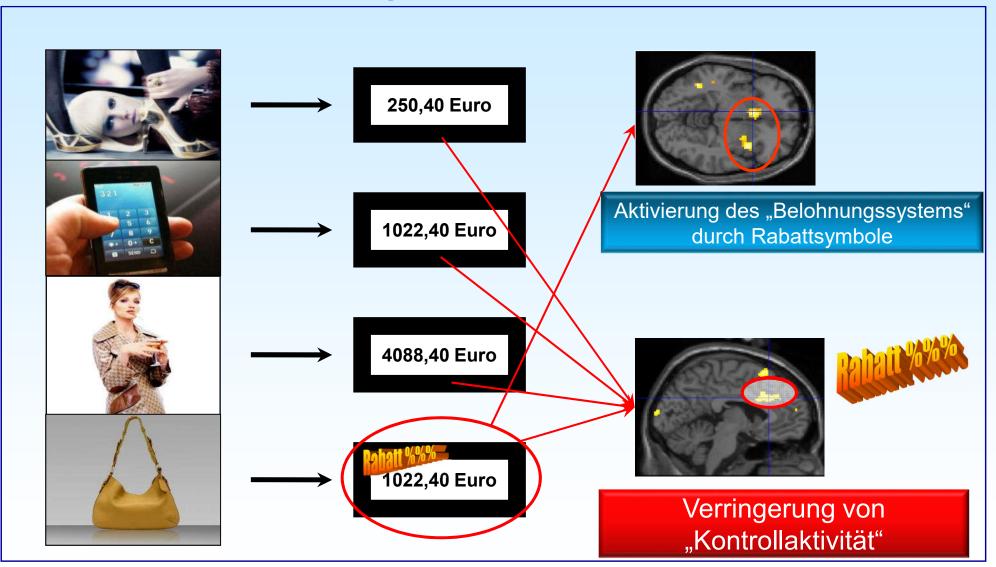
## **ECO-Marking and Price Acceptence**



## **ECO and Non-ECO Products > Nichtbioprodukte**

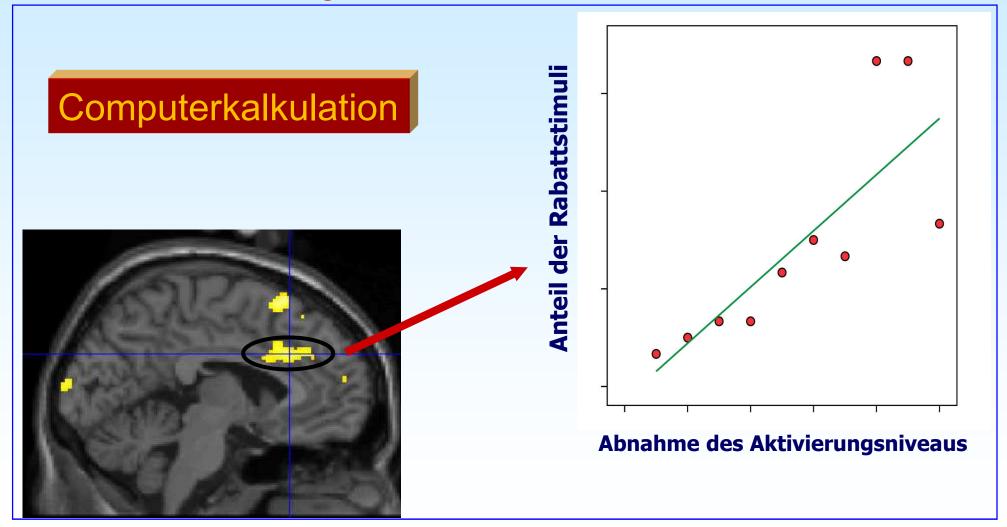


## Das "Erregende" des Rabatts



#### Neuroökonomie

- Ergebnisse zum "Rabatt" II -



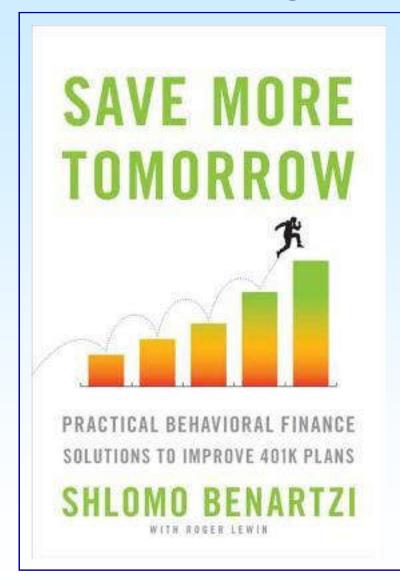
www.neuroeconomics-bonn.de - Dü 3-7-07

### Neuroökonomie

- Ergebnisse zum "Rabatt" II -



#### Umsetzung neuroökonomischer Erkenntnisse



Sparvorschlag in der Zukunft
Beginnend in einem Jahr
Jederzeit kündbar
Gebunden an die Lohnerhöhung

Feldversuch:

Teilnehmer:

3,5 -11,6%

#### Die Take Home Message

